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Outsourcing – Findings and Issues for Discussion  
Supervisory Risk Division  
Central Bank of Ireland  
New Wapping Street  
North Wall Quay  
Dublin 1  
D01 F7X3 Ireland

31 August 2021

Dear Sir/Madam,

**Re: Consultation Paper 138 - Cross-Industry Guidance on Outsourcing**

We are writing to you in response to the Central Bank's Consultation Paper 138, "Cross-Industry Guidance on Outsourcing" ("CP 138").

We have been part of the Irish Funds working group for this paper and have reviewed the Irish Funds' response to CP138 and wish to express our support for the detailed submissions made in that response.

We would like to thank the Central Bank for the opportunity to contribute to the Cross-Industry Guidance on Outsourcing for the Financial Sector during the consultation period.

Yours faithfully,

A handwritten signature in dark ink, appearing to read 'Liam J. Butler', written over a light blue horizontal line.

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Liam Butler  
Director  
Northern Trust (Ireland) Limited